



ELUTIA

Medicine *Humanized*TM

C. Randal Mills PhD

Chief Executive Officer

Matt Ferguson

Chief Financial Officer

May 1, 2024

Forward-Looking Statements

This presentation of Elutia Inc. (“Elutia,” “we,” “us,” “our” or the “Company”) (together with any other statements or information that we may make or discuss in connection herewith) contains forward-looking statements. All statements other than statements of historical facts, including but not limited to statements regarding future financial condition, results of operations, including, without limitation, cash flow improvement, business strategies, development plans, industry trends, regulatory activities, market opportunity, competitive position, potential growth opportunities, our products, their targeted effects and expected commercial availabilities, our pipeline and investments in new products and technologies, approvals of future products or product uses, expectations regarding continued acquisitions, ability to close and execute on strategic transactions and the potential results of such transactions, are forward-looking statements. In some cases, you can identify forward-looking statements by terms such as “may,” “will,” “should,” “expect,” “plan,” “aim,” “anticipate,” “could,” “intend,” “target,” “project,” “contemplate,” “believe,” “estimate,” “predict,” “potential” or “continue” or the negative of these terms or other similar expressions. Forward-looking statements are based on our management’s current expectations, beliefs and assumptions and on information currently available to us. The future events and trends discussed in this presentation may not occur and actual results could differ materially and adversely from those anticipated or implied in the forward-looking statements.

The forward-looking statements in this presentation are only predictions. These statements involve known and unknown risks, uncertainties and other important factors that may cause the Company’s actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements due to various factors, including, but not limited to: our ability to enhance our products, expand our product indications and develop, acquire and commercialize additional product offerings; our dependence on our commercial partners, including Sientra and LeMaitre Vascular, and independent sales agents to generate a substantial portion of our net sales; our ability to maintain our relationships with our existing contract manufacturing customers and suppliers and enter into agreements with new contract manufacturers, or if existing contract manufacturing customers reduce purchases of our products; our ability to successfully expand, manage and maintain our direct sales force; our ability to achieve or sustain profitability; the adverse impacts of the novel strain of coronavirus disease, COVID-19 or any other future pandemic, epidemic or outbreak of an infectious disease in the United States or worldwide; adverse changes in general domestic and global economic conditions and instability and disruption of credit markets; the Company’s ability to continue as a going concern; physician awareness of the distinctive characteristics, benefits, safety, clinical efficacy and cost-effectiveness of our products; the continued and future acceptance of our products by the medical community; our ability to obtain regulatory approval or other marketing authorizations by the FDA and comparable foreign authorities for our products and product candidates, including our 510(k) submission with respect to our CanGarooRM product; risks related to our shift away from our now-divested Orthobiologics business; future revenues of the now-divested Orthobiologics business and their effect on “earn-out” provisions in the related acquisition agreement; the impact on our business of the recall of a single lot of our FiberCel product and the discontinuation of its sales by our distribution partner; consequences of our recall of a single lot of one of our viable bone matrix products and market withdrawal of all of our viable bone matrix products; the impact of the bankruptcies of Sientra, Inc., a significant customer of the Company, on our future revenues; the possible delisting of our common stock from the Nasdaq Capital Market; and our ability to obtain, maintain and adequately protect our intellectual property rights and other important factors discussed under the caption “Risk Factors” section of Elutia’s public filings with the Securities and Exchange Commission (“SEC”), including our Annual Report on Form 10-K for the year ended December 31, 2023, as such factors may be updated from time to time in our other filings with the SEC, including our Quarterly Reports on Form 10-Q, accessible on the SEC’s website at www.sec.gov and the Investor Relations page of Elutia’s website at www.Elutia.com. Except to the extent required by law, we do not undertake to update any of these forward-looking statements after the date of this presentation to conform these statements to actual results or revised expectations. Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified.

This presentation may include a discussion of certain non-GAAP financial measures, including non-GAAP gross profit, non-GAAP gross margins, EBITDA and adjusted EBITDA. We use non-GAAP financial measures to evaluate our ongoing operations and for internal planning and forecasting purposes. We believe that non-GAAP financial measures are helpful to investors for supplemental informational purposes. We recommend that you do not rely on any single financial measure to evaluate our business. Reconciliations of these non-GAAP financial measures to the most comparable GAAP financial measure are available in an appendix to this presentation and in the Company’s earnings press release dated March 7, 2024.

This presentation may also contain statistical data, estimates and/or other information or data made by independent parties and/or by us relating to market size and growth, as well about our industry and business. Any such data or information that is based on estimates, forecasts, projections, market research, or similar methodologies, involve a number of assumptions and limitations and are inherently subject to uncertainties, and we have not independently verified the accuracy or completeness of these data. Neither we nor any other person makes any representation as to the accuracy or completeness of such data or undertakes any obligation to update such data after the date of this presentation. In addition, projections, assumptions and estimates of our future performance and the future performance of our industry or the markets in which we operate are necessarily subject to a high degree of uncertainty and risk.

Introducing **ELUTIA**

Our Mission

Humanizing
Medicine

so patients can
*thrive without
compromise*

Commercial-stage company with **\$25M in revenue** and two high-growth proprietary product platforms:



CanGaroo®
Pacemaker/CIED



SimpliDerm®
Breast Reconstruction

We are pioneering the **drug-eluting biomatrix (DEB)** to solve complex surgical problems not addressed by current technology.

- We expect **clearance** of our first DEB - CanGarooRM - **in 2Q24**
- CanGarooRM has a market potential of over **\$600M**

It all started with a partnership to
address real patient challenges.

C. Randal Mills, PhD
Co-Founder & CEO



Kevin Rakin
Co-Founder & Chair



Transformational **Focus**



Ticker

AZYO

Technology

Broad array of allograft, biomaterials and drug delivery

Markets

Contract manufacturing, Spine, Orthopedics, Wound Care, CV surgery, CRM, Breast Reconstruction

Products

>30 Product Lines

Distribution

Mix of direct, partners and OEM

Revenue

~48 million

Growth

~4%



ELUT

Drug-eluting biomaterials

CRM and Breast Reconstruction

CanGaroo and SimpliDerm

Mainly direct

~\$25 million

~38% for SimpliDerm, and CRM ready to launch

Device implantation carries **serious risk** of complications



MIGRATION



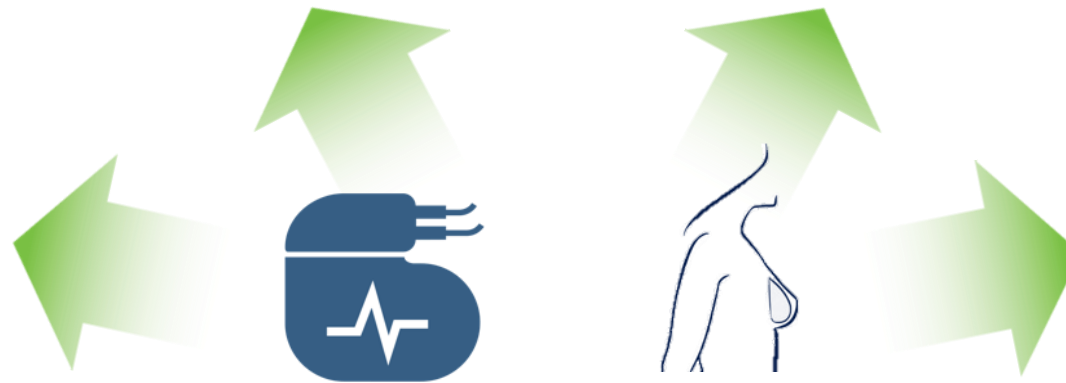
EROSION



INFECTION



FIBROSIS / CONTRACTURE



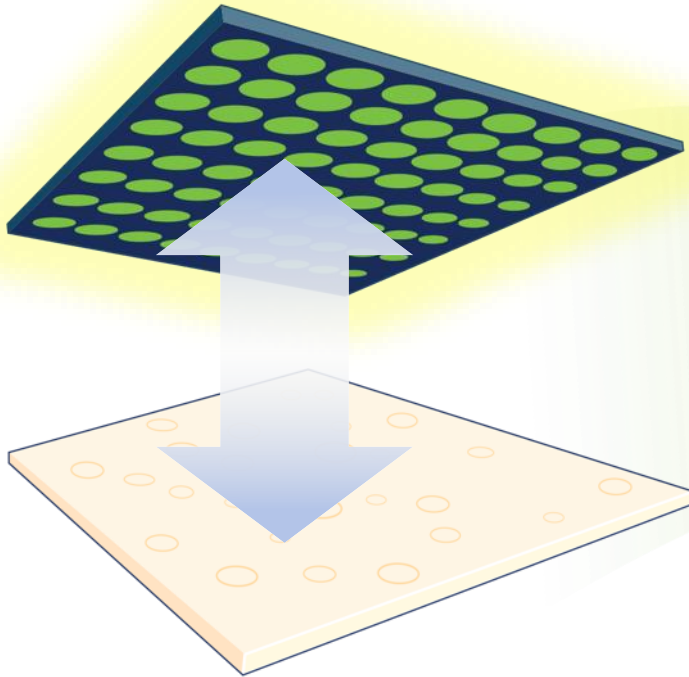
5-7%
Pacemakers

12-20%
Breast Reconstruction

Drug-Eluting Biologics Solve These Problems

Without Compromise

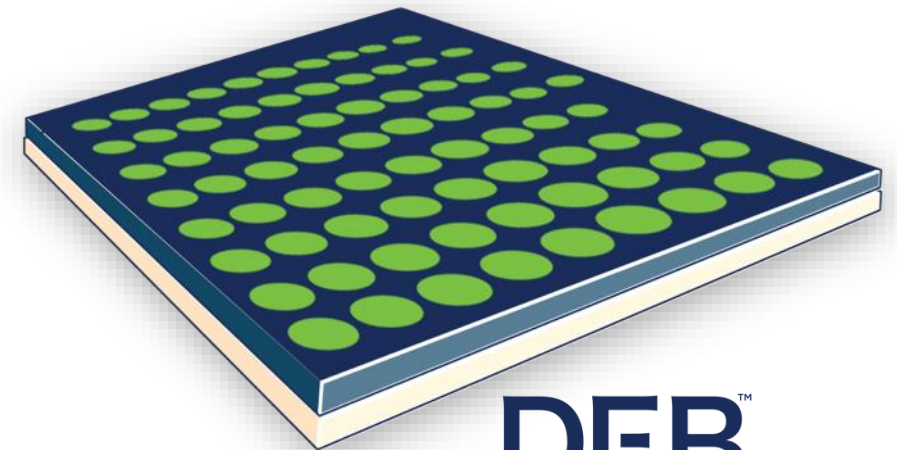
Pharmaceutical Payload



Natural Biologic Matrix

The Drug-Eluting BioMatrix

- ✓ Structural integrity
- ✓ Surgical site healing
- ✓ Therapeutic delivery
- ✓ Regenerates patient's own tissue



DEB[™]
DRUG-ELUTING BIOMATRIX

A clear vision needs a **great team**

C. Randal Mills, PhD

Co-Founder & CEO



Matt Ferguson

Chief Financial Officer



Courtney Guyer

GM of SimpliDerm



Kimberly Mulligan, PhD

GM of BioEnvelope



Kevin Rakin

Co-Founder & Chair



Michelle Williams, PhD

Chief Scientific Officer



Jeff Hamet

SVP Finance



Sonali Fonseca, PhD

VP of Emerging Businesses



CanGaroo[®] & CanGaroo[®] RM

Antibacterial BioEnvelope



Each year over **500,000** CIEDs are placed in the U.S.



Approximate market share by CIED manufacturer

Most CIED failures occur at the device-host interface



THIN SKIN



MIGRATION




EROSION

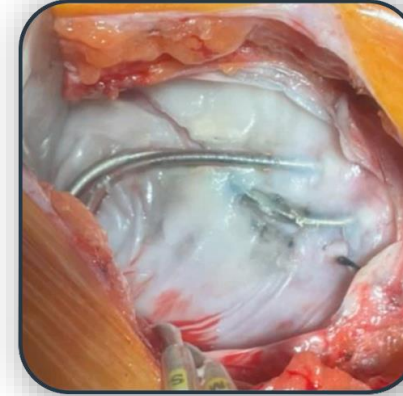


INFECTION

CanGaroo® The only biologic CIED envelope



Feature	CanGaroo®
Standard Incision	✓
Erosion/Thin Skinned	✓
Fibrosis and Inflammation	✓
Defibrillation Threshold	✓



FIBROSIS



HEALTHY POCKET
with CanGaroo

TYRX introduced a synthetic antibiotic-eluting envelope



TYRX:

Synthetic antibiotic-eluting envelope.

Acquired by MDT for ~**\$200M** (2014)

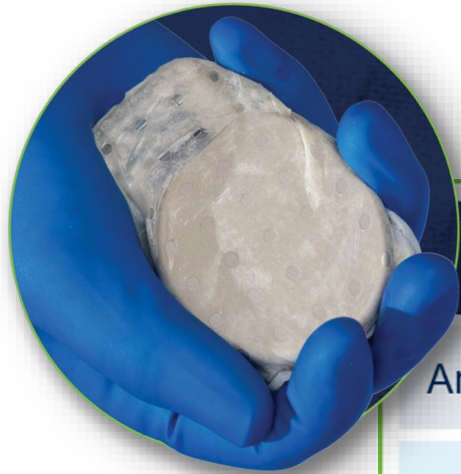
\$300

Sales have grown to
\$250-300M
per year

\$200

\$100

Introducing
CanGaroo® RM
ANTIBACTERIAL ENVELOPE



Features	TYRX	CanGarooRM
Antibiotic Eluting	✓	✓
Standard Incision		✓
Erosion/Thin Skinned		✓
Fibrosis and Inflammation		✓
Defibrillation Threshold		✓

88%

TYRX users would start using

CanGaroo® RM
ANTIBACTERIAL ENVELOPE

**A more complete solution
for a \$600M market**

2021 Marketing Survey. Data on file.

Favorable Market Dynamics for CanGarooRM

Medtronic's TYRX does
~\$250-300M (global est.)

An estimated
\$75M of TYRX
is used on non-Medtronic CIEDs



Focused Pathway to **Market**

FDA decision anticipated 2Q24

- Preparing for commercial launch in the second half of the year
- Established Strategic Advisory Committee for commercial launch
- Scaling production at our manufacturing site in Atlanta

Tiered Approach to Launch

- **Existing CanGaroo Customers (~350 centers)**
 - **Abbott and Boston customers using TYRX**
 - Medtronic TYRX users and non-envelope EPs
- } **\$100M revenue opportunity**

Expand into adjacent markets (neuro stim, sleep apnea)

SimpliDerm®

BIOMATRIX



Role of biomatrices in breast reconstruction



Subpectoral

- About 13% (**1 in 8**) of **women** will develop invasive breast cancer in their lifetimes
- This leads to ~**151,000** mastectomies requiring reconstruction in the U.S.
- LifeCell's Alloderm has significant market share
 - Recently acquired by AbbVie as part of Allergan
 - Deemphasized marketing Alloderm

Created an opening for SimpliDerm



Prepectoral

Breast Cancer Facts and Statistics". *BreastCancer.org*, Jan 18, 2023.

A **\$1.6B opportunity** to improve outcomes in breast recon

SimpliDerm – simply a great product

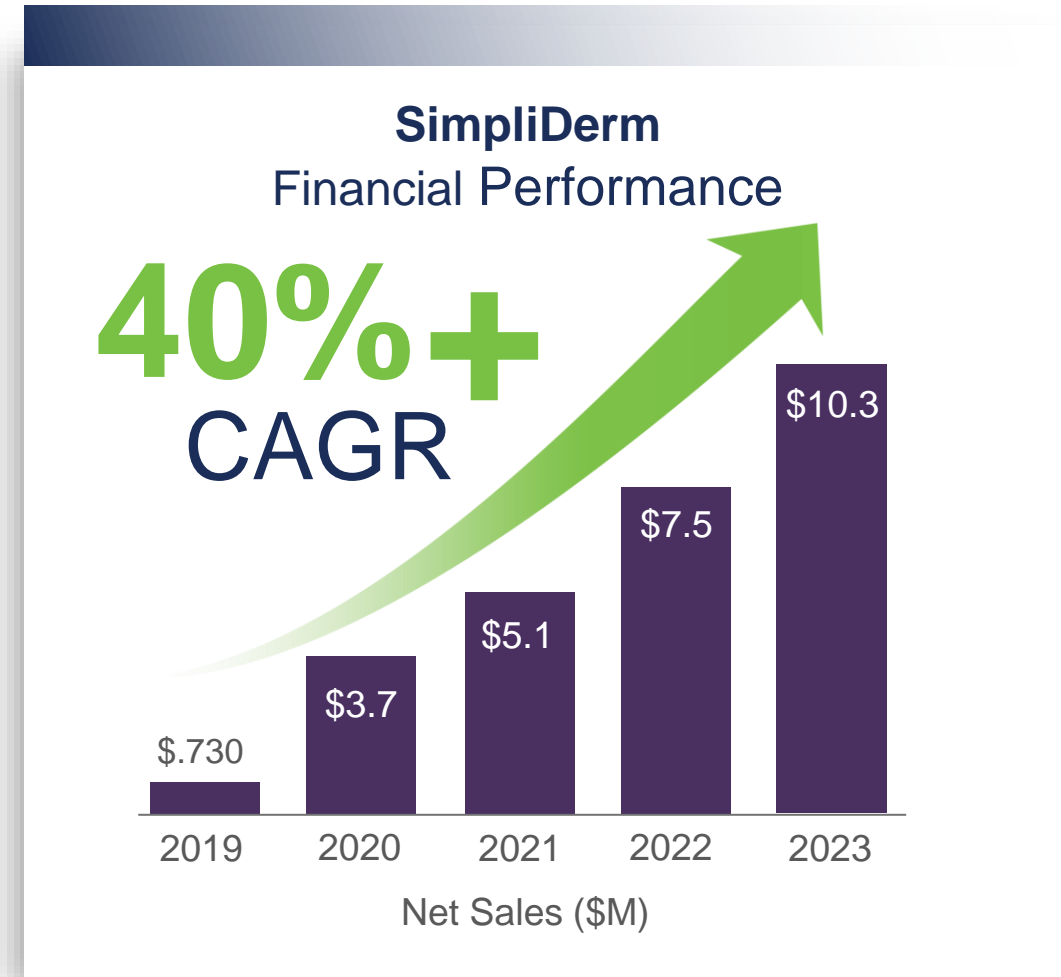
- ✓ Prehydrated and sterile
- ✓ Superior handling characteristics
- ✓ Lower pro-inflammatory M1 (TNF- α) response
- ✓ Less fibrotic response

Results surgeons can see for themselves

Exceptional Distribution Network

- Highly trained, proprietary network of distributors
- Early partnership with implant maker Sientra (Tiger)

In Development: SimpliDerm[®] RM



ELUTIA Positioned for Growth

Our Mission

Humanizing

Medicine

so patients can
*thrive without
compromise*

- **Real company** with R&D, manufacturing, sales, and two established biomatrix product platforms with **\$25M in revenue**.
- Pioneering the **drug-eluting biomatrix (DEB)** technology platform that solves real problems
- **CanGarooRM** – Expected to be the first drug-eluting biologic
 - Expect clearance decision **this quarter!**
 - \$600M market, with only one competitor
- **SimpliDerm** has a \$12M run rate, **growing at 38%**
- **Exceptional team** and recent transactions provide resources to execute growth plan

Thank you

